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CONSULTING

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I Want to Start a
New Consulting
Business, What
Should I Do?

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Lasanth™ Consulting Background

- Lasanth™ Consulting/Canopy Biopharma in 2017 by Kamal Egodage after 22+ years in the biotech industry – Novartis, Eli Lilly, Pharmacia, Monsanto and Symic Bio
- Technical and business consultant company for start-ups to medium size biotech companies
- Consulting focus:
 - CMC technical CMC development for biologics and gene/cell therapy companies including regulatory strategy and technical CMC document writing
 - biotech start-up and business development strategy, due diligence and fundraising

Points to Consider When Thinking to Start a Consulting Business

- Financial flexibility –Business starts slowly, revenue could swing up and down
- How to find work: Already have few requests? Professional network is strong?
- Structure of the company: LLC or INC, Tax status. Talk to tax person first
- Health care and disability insurance: Have health insurance? Disability insurance?
- Legal Liabilities: Errors and omissions, property, cyber security, data breach, worker compensation
- Bookkeeping, salaries, tax and operations: Are you good with these tasks? Need a professional support



Registration and Legal support



- Lasanth Consulting/Canopy Biopharma was registered in Delaware as an LLC. Main office is in Whitehouse Station, NJ and registered in NJ as well
- Why Delaware? Corporate law is very well established, and most companies register in Delaware because of interpretation corporate law in DE. Follow your legal advisor
- Lasanth™ has registered offices in every state we operate (i.e. have clients) in using a registered agent. This is required by state laws in most US states . There are companies that support this service (e.g.: Cogency Global,....)
- Find a legal team with reasonable costs with strong network. For Lasanth™, business start-up advice, business registration, all tax registrations were handled by Cooley LLP
- All new client CDAs, contracts should be reviewed by legal team. All legal matters should be notified to the legal team
- Most of the legal documents are formatted and easy to change according to the requirements from clients
- Final review and OK from the legal team prior to any business contract signature

- Make sure that the company have enough insurance to cover liabilities
- Some clients request specific insurance coverage, others assume that the consultant is covered and don't have any clauses
- Strongly advise to obtain error and omission insurance. This could be obtained via some groups like RAPS or ACS.....
- If you hire permanent employee's – health insurance, disability insurance, personal liability
- IT and cyber security insurance is need to cover unforeseen events that might leads to data breach or other IT failures that the client might think as consultant's fault

- When you start the company, use a Excel sheet for accounting then move to software based accounting. Web based systems like QuickBooks is easy to operate and comprehensive
- One of the hardest tasks is to calculated the employee's payroll tax, disability tax, social security, if you have employee's in a few states. These tasks could be handled by software like QuickBooks payroll
- With multiple clients in different states, tax payments get complicated. Tax preparation could be outsourced for a tax consultant or tax prep firm
- Estimated tax payments needed to file every quarter.

IT and Cyber Security

- IT and cyber security is a must. Major software companies offer not only business software but also the cyber security packages
- All devices including mobile devices should be VPN enabled and active all times
- For Lasanth[™], database security is managed by the software provider with additional subscription for higher security



New Clients and Advertising

- Network, network, network
- Other consultants
- Conference advertising and participation, booths, presentations
- Regional conferences close to the operational base